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October 18, 2004

Chairman Pat Miller
Tennessee Regulatory Authority
460 James Robertson Parkway
Nashville, Tennessee 37243

Re: Rebuttal Testimony of Brian K. Staihr
Docket No. 03-00391, Exemption of Certain Services

Dear Chairman Miller:

Enclosed for filing in the above-referenced docket is the original and thirteen copies of the Rebuttal Testimony of Witness Brian K. Staihr filed on behalf of United Telephone-Southeast, Inc. Under cover of this letter, copies of both versions of this filing are being served upon all parties of record. Information marked as proprietary should be afforded the usual protections by the Authority under the terms of the Protective Order issued by the Hearing Officer on April 30, 2004.

Please do not hesitate to call me at your convenience if there are any questions or concerns with this filing.

Sincerely yours,


Edward Phillips

HEP:sm

Enclosures

cc: All Parties of Record

CERTIFICATE OF SERVICE

I hereby certify that I have served a copy of the foregoing Rebuttal Testimony of Witness Brian K. Staihr filed on behalf of United Telephone-Southeast, Inc. upon all parties of record to this Docket by depositing a copy addressed to each in the United States Mail, first-class postage prepaid.

This 18th day of October, 2004.

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Boult, Cummings, et al.
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Nashville, TN 37219-8062

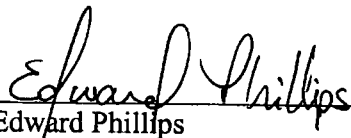
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Edward Phillips

United Telephone-Southeast, Inc.

REBUTTAL TESTIMONY OF BRIAN K. STAIHR

1

2

3 I. INTRODUCTION

4

5 Q. Please state your name and business address.

6

7 A My name is Brian K. Staihr. I am employed by Sprint as Senior
8 Regulatory Economist in the Division of Law and External Affairs. My
9 business address is 6450 Sprint Parkway, Overland Park, Kansas 66251.
10 I am testifying in this proceeding on behalf of United Telephone-
11 Southeast, Inc. ("UTSE or United").

12

13 Q. Please briefly summarize your educational background and work
14 experience.

15

16 A. I hold a B.A. in Economics from the University of Missouri-Kansas City,
17 and an M.A. and Ph.D. in Economics from Washington University in St.
18 Louis. My field of specialization is Industrial Organization, including
19 Regulation.

20

21 I have been a part of Sprint's Regulatory Policy Group since 1996. In my
22 current position, I am involved with the development of state and federal
23 regulatory and legislative policy for all divisions of Sprint Corporation. I
24 am also involved with the coordination of policy across business units. My
25 particular responsibilities include: 1) ensuring that Sprint's policies are

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1 based on sound economic reasoning, 2) undertaking or directing
2 economic/quantitative analysis to provide support for Sprint's policies, and
3 3) conducting original research. The specific policy issues that I address
4 include universal service, pricing, costing (including cost of capital),
5 access reform, reciprocal compensation and interconnection, local
6 competition, and more.

7
8 In my position I have testified before Congress on telecommunications
9 issues, and my research has also been used in congressional oversight
10 hearings. I have appeared before the Texas Public Utilities Commission,
11 the Florida Public Service Commission, the Kansas Corporation
12 Commission, the New Jersey Board of Public Utilities, the Pennsylvania
13 Public Utility Commission, the North Carolina Utilities Commission, the
14 Public Service Commission of South Carolina, the Public Service
15 Commission of Nevada, the Illinois Commerce Commission, the Oregon
16 Public Utility Commission, the California Public Utilities Commission, the
17 Georgia Public Service Commission, the New Mexico Public Service
18 Commission, the Commonwealth of Virginia State Corporation
19 Commission, the Nebraska Public Service Commission, and the Missouri
20 Public Service Commission. I have also worked extensively with the
21 Federal Communication Commission's staff and presented original
22 research to the FCC.

23
24 In January 2000 I left Sprint temporarily to serve as Senior Economist for
25 the Federal Reserve Bank of Kansas City. There I was an active

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1 participant in the Federal Open Market Committee process, the process
2 by which the Federal Reserve sets interest rates. In addition, I conducted
3 original research on telecommunication issues and the effects of
4 deregulation. I returned to Sprint in December 2000.

5
6 Since 1996 I have also served as Adjunct Professor of Economics at Avila
7 University in Kansas City, Missouri There I teach both graduate and
8 undergraduate level courses.

9
10 Prior to my work in Sprint's Regulatory Policy Group I served as Manager-
11 Consumer Demand Forecasting in Sprint's Local Telecom Division. There
12 I was responsible for forecasting the demand for services in the local
13 market, and producing economic and quantitative analysis and elasticity
14 studies for such purposes as business cases and opportunity analyses.

15
16 **Q. What is the purpose of your testimony?**

17
18 **A.** In my Rebuttal Testimony, I will respond to the October 4, 2004 Direct
19 Testimonies of Steve Brown and Terry Buckner of the Consumer
20 Advocate and Protection Division ("CAPD") in the Office of the Attorney
21 General for the State of Tennessee and to the testimony of Mark E.
22 Argenbright of AT&T Communications of the South Central States, LLC
23 ("AT&T").
24

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1 First, I will respond to the claim that a market share analysis must be
2 performed before the Tennessee Regulatory Authority ("TRA") may take
3 any action regarding an exemption petition. Second, I will examine the
4 claim that the incumbent local exchange carriers ("ILECs") in this
5 proceeding should be viewed as "dominant firms" by using a dominant firm
6 model. Third, I will examine the claim that granting the exemption of the
7 ILECs' ISDN-PRI service will have an unfair negative affect on the ability
8 of competitive local exchange carriers ("CLECs") to compete against
9 ILECs.

10
11 Overall, I believe that the petition for exemption of United's ISDN-PRI
12 services should be granted based upon the substantial evidence already
13 presented in this proceeding.

14
15 **II. MARKET SHARE ANALYSIS**

16
17 **Q. In their Direct Testimonies, both Mr. Buckner (page 6) and Dr. Brown**
18 **(pages 9-10) state that the TRA should not grant exemption of ISDN-**
19 **PRI services until there is a definition of the relevant market and then**
20 **a market share analysis performed. Does Sprint believe that a**
21 **market share analysis should be required?**

22
23 **A. No. Tenn. Code Ann §65-5-208(b) makes no mention of a market share**
24 **analysis as any type of criterion or threshold to be examined before**

1 granting pricing flexibility.¹ In fact, it could be argued that the statute
2 implicitly rejects the notion of market share analysis. A market share
3 analysis, by definition, suggests that it is the *quantity* of competitive
4 activity, rather than the *existence* of competitive activity, that is of
5 importance. The Tennessee statute ignores the issue of quantity
6 altogether

7
8 **Q. But wouldn't a market share analysis nevertheless be useful to this**
9 **analysis?**

10
11 **A.** No, for two main reasons. First, before any market share can ever be
12 calculated it is necessary to define and measure the appropriate market,
13 and there are considerable difficulties involved in accurately defining and
14 measuring markets. These difficulties (discussed at length below) make
15 any subsequent market share analysis suspect with regard to its accuracy.
16 There is an inherently subjective nature to determining how *broadly* or
17 how *narrowly* any market should be defined and measured for any
18 purpose. And any market share calculation will be affected by whether the
19 market is characterized broadly or narrowly.

20
21 Second, identifying a specific threshold for competitive pressure based on
22 market share is also entirely subjective. Even if it were possible to define
23 and measure the market correctly, and even if it were possible to calculate

¹ Throughout this testimony when I make reference to legal proceedings, outcomes, cites, etc. it is as an economist only. Any and all references made are not intended as legal opinions

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an accurate market share, selecting some number at random to represent sufficient competitive pressure on prices is nothing more than guesswork. This is because market share analysis, while it can (in some cases) be a useful examination of the degree of *consolidation* found in a market, is not necessarily a useful measure of the degree of *competition* within a market. And it is competition (both existing and potential), and whether it is an effective regulator of price, which is the question under Tenn. Code Ann. §65-5-208(b).

Summarizing, Sprint believes that market share analyses are inappropriate and unnecessary when examining an exemption petition because:

- 1) Market share analyses are extremely difficult to do correctly, and when done incorrectly they provide flawed results;
- 2) Any market share number designed to represent a competitive threshold is 100% subjective in nature, and;
- 3) Market share is often not a useful or accurate measure of the degree of competition found in a market, and therefore not a useful measure of control on prices.

A. The Difficulty of Defining a Market

Q. How do economists define a market?

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1 A. Standard economic literature defines a market as the set of buyers and
2 sellers whose actions affect the price at which a particular good or service
3 is sold.² The definition is specific and clear: The market is not limited to
4 the supply and demand of a single, unique service or product. Rather, the
5 market includes the supply and demand of other services that can act as
6 forces upon the price of the first service.

7
8 Obviously in a regulated market many prices are set by regulators, and in
9 those cases market forces play no role (or a limited role) in determining
10 the prices that customers pay or the prices that providers receive. This is
11 clearly not the situation economists have in mind when defining or
12 discussing markets in general, and so for our purposes here we should
13 restate the definition slightly: A market is the set of buyers and sellers
14 whose actions *would* affect the price at which a particular good or service
15 is sold if the price were determined only by market forces. If the market
16 forces—supply, demand, price—that affect one product can also affect the
17 supply/demand/price of another product then those two products operate
18 in the same market. This is the standard set of circumstances in
19 situations where two services can and do serve as substitutes for each
20 other. And it is the reason that the courts and the FCC have found that
21 the notion of *substitutability* serves as a key criterion in the proper
22 definition and characterization of a market.

23

² Baumol, William J and Alan S Blinder, *Economics: Principles and Policy*; Harcourt Brace Jovanovich Inc., 1979 This text, often referred to by economists simply as “Baumol and Blinder,” has served as a standard in the teaching of economic principles for several decades

1 **Q. How do economists generally define substitutability?**

2

3 A. Substitutability can take many forms. Two services can be considered
4 substitutes if they are *functionally equivalent*. That is, if they do the same
5 thing and do it in the same way. An example of two products that exhibit
6 functional equivalence would be a laptop computer and a desktop
7 computer.

8

9 However, functional equivalence is not a necessary condition for two
10 products/services to act as substitutes. It is enough that substitutes
11 satisfy a similar customer demand. In such cases, services that act as
12 substitutes will exhibit *reasonable interchangeability of use*. This is a
13 standard taken from antitrust case law.³ An example of two services that
14 exhibit reasonable interchangeability of use would be cross-city bus
15 service and cross-city subway service. These two services satisfy a
16 similar customer demand.

17

18 For purposes of defining markets, and for understanding market dynamics
19 and the nature and extent of competition, either one of these
20 characteristics—functional equivalence or reasonable interchangeability of
21 use—may constitute substitutability. It is not necessary that two services
22 exhibit both of these characteristics for those two services to be
23 substitutes, and be in the same market. Substitutability is first and

³ Brown Shoe Co. v United States, 370 U.S. 294, 325 (1962).

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1 foremost a characteristic of demand, and of customer perception. It is the
2 thing that causes competitive pressure to exist across services, even
3 services that are not functionally equivalent. In competitive markets it
4 serves as a controlling factor on prices.

5
6 Of the two definitions, *reasonable interchangeability of use* is most
7 appropriate when defining a market because it encompasses all degrees
8 of substitutability (including functional equivalence). Specifically, it
9 acknowledges that quality differences can exist between substitutes. And
10 that two services that are not identical or functionally equivalent can still
11 exert competitive pressure on each other. In fact, the courts have found
12 many instances where products or services are not perfect substitutes—
13 that is, they exhibit price differences and quality differences—yet they
14 operate in the same market and exert competitive pressure on each
15 other.⁴ The key issue from an economic standpoint, and consistent with
16 legal findings, is this: Do two services have the ability to take away
17 significant amounts of business from each other. If they do, they are in
18 the same market.

19
20 One further note: It is not necessary for all customers of all services, or
21 even all customers of one service, to acknowledge this reasonable
22 interchangeability of use in order for the services to operate in the same
23 market. The fact that one service cannot or does not take away all

⁴ See ABA Section of Antitrust Law, *Antitrust Law Developments* (4th Edition 1997) pp 500-508

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1 customers from another service does not mean that the two are not
2 substitutable services. All that is necessary is that an adequate number of
3 customers might be willing to move between services so that competitive
4 pressure exists between the services.

5
6 The existence and availability of substitutes have historically been key
7 determinants in the FCC's approach to defining a market. In its SBC-
8 Ameritech merger order the FCC found that one market was
9 distinguishable from another if one set of services was not considered
10 "adequate or feasible substitutes" for another set.⁵ And in its Bell Atlantic-
11 NYNEX merger order the FCC also made specific reference to service
12 substitutability in terms of defining markets.⁶

13
14 **Q. So how does substitutability affect the way that markets are defined?**

15
16 A. A market will be defined incorrectly if it does not include all potential
17 substitutes. And if the goal of the market analysis is to examine
18 competition, and the forces that shape supply/demand/prices (or *would*
19 shape supply/demand/prices in the absence of regulation) in that market,
20 then omitting potential substitutes will result in the analysis being flawed.

21
22 **Q. Can you give a very simple example of how the analysis would be**
23 **flawed?**

⁵ SBC-Ameritech Order, 14 FCC Rcd at 14712

⁶ Bell Atlantic/NYNEX Order, 12 FCC Rcd at 20016.

1

2 A. Certainly. Assume a small town has only one hamburger stand. If you
3 define the market as the *market for hamburgers* then this one hamburger
4 stand is a monopolist and it has 100% market share. And because
5 monopolists sometimes possess market power (the ability to price above
6 competitive levels) one might think that the owner of the hamburger stand
7 could charge whatever price he/she chose. But if there is a subway
8 sandwich shop across the street, and a sufficient number of customers
9 view subway sandwiches as an acceptable substitute for hamburgers, the
10 “monopolist” cannot charge whatever price he/she chooses. The supply
11 and demand for subway sandwiches affects the price at which
12 hamburgers will be sold. So in this case the appropriate market is not the
13 market for hamburgers but rather the *market for fast food* because it is the
14 buyers and seller in that market, not the market for hamburgers, that
15 determine the prices at which both hamburgers and subway sandwiches
16 will be sold. And in the *market for fast food* the hamburger stand does not
17 have 100% market share, and the hamburger stand does not have market
18 power.

19

20 **Q. So is the primary difficulty associated with defining and measuring a**
21 **market incorporating all substitutes?**

22

23 A. It actually goes beyond that. In order to incorporate all substitutes
24 properly it is necessary to identify and define all substitutes, and to be able
25 to measure all substitutes. Identifying and defining substitutes is often

difficult, and *measuring* substitutes is often nearly impossible. As a result, estimates of the size of the total market will often be inaccurate and estimates of individual market share will also be inaccurate.

Q. Can you give an example of difficulty in identifying, defining and measuring substitutes in a market?

A. A good example is the market for second lines. There is no question that in the past few years ILECs across the entire country have seen a dramatic reduction in the demand for second lines. Under normal market conditions such a shift in demand would translate to a lower price. Therefore, whatever has caused the reduction in demand is part of the market for second lines, which (according to the definition) is the "set of buyers and sellers whose actions have an effect on the price" of, in this case, second lines.

General consensus among industry analysts is that it is the growth of mobile phone penetration, combined with the growth of high-speed data connections, that has accounted for much (if not most) of this decline in demand for second lines.⁷ And indeed, this finding is completely consistent with the notion of substitutability discussed above: Whereas parents in the past might purchase a second line for their teenagers, now they just purchase a mobile phone. And in cases where households had,

⁷ See, for example, *Wireless Voice and Broadband Access Unlock Local Line's Grip on Consumers*, research paper produced by The Yankee Group, October 17, 2002

1 in the past, purchased a second line primarily to access the Internet
2 through a dial-up connection, that line has been replaced with a high-
3 speed connection.

4
5 So there is no doubt that, to a clear extent, wireless phone providers are
6 part of the market for second lines, because they are part of the "set of
7 buyers and sellers" whose actions affect the demand/supply/price of
8 second lines. And the same applies to high-speed connection providers.
9 The difficulty lies in determining *to what extent?* Obviously not every
10 wireless phone or high-speed connection is a substitute for a second line.
11 But clearly some are. How can anyone identify the portion of wireless
12 phones and high-speed connections that have replaced second lines?
13 The answer is, it can't be done with any degree of accuracy. Therefore
14 any market share analysis would be inaccurate.

15
16 On the other hand, if we attempt to avoid this problem by defining this
17 market extremely narrowly, such as *the market for wireline lines that are*
18 *non-primary with data speed capability less than 60kbps* we have lost the
19 ability to examine the very thing we are attempting to ascertain: the
20 degree to which prices can be deregulated. Because by defining the
21 market this narrowly we have omitted the very things that operate as
22 substitutes, which are the things that act as controlling factors on prices.

1 **B. Limited Usefulness of Market Share as a Measure of Competition**

2

3 **Q. In the paragraphs above you state that selecting a number (market**
4 **share) at random and using it as some type of threshold to represent**
5 **sufficient competitive pressure on prices is purely guesswork.**
6 **Please explain.**

7

8 **A. As I first mentioned above, the notion of using market share analysis**
9 suggests that it is the *quantity* of competition rather than the existence of
10 competition that is important in determining whether market power might
11 be exercised or not. There are two obvious problems with this. The first is
12 that whatever measure of market share one looks at is not necessarily an
13 indication of the level of competition that exists. Rather it is an indication
14 of choices that customers have made.

15

16 Secondly, economists know that often the potential for competition, rather
17 than any specific quantity of competition, is sufficient to act as a controlling
18 factor on prices. Economists use the term *contestable market* (in its
19 broadest sense) to describe a market that is characterized by the
20 possibility of competitive entry.⁸ More specifically, a contestable market is
21 one in which “the mere possibility of entry suffices to discipline the actions
22 of incumbent suppliers.”⁹ In a contestable market the incumbent firm
23 cannot act in an opportunistic manner with regard to pricing, output, or

⁸ See, for example, Ekelund and Tollison, *Microeconomics: Private Markets and Public Choice*, Addison-Wesley, 2000 (Sixth Edition).

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1 other firm-determined variables because (in such a case) competitors will
2 enter and win customers from the incumbent. When a market is
3 contestable "the possibility of entry by new firms can greatly constrain the
4 exercise of monopoly power...the threat of entry, as well as actual entry,
5 can have a significant impact on the pricing behavior of firms. In addition,
6 it shows why the number of firms operating in a market does not always
7 have a direct relationship with the amount of market power exercised."¹⁰

8
9 The Tennessee statute goes so far as to say that an exemption petition
10 shall be granted on the basis of a market being contestable, given its
11 mention of "existing and *potential* competition." The point to be made here
12 is this: There is not some specific quantity of competition that controls the
13 exercising of market power. In contestable markets the quantity is 0%. In
14 markets with active competitors the quantity can be any number greater
15 than 0%.

16
17 To summarize, any specific market share number is completely subjective.
18 And any market share number reflects the choices customers have made,
19 rather than the level of competition that exists. And any market share
20 number may or may not represent an ability to control the exercising of
21 market power. For these reasons, identifying some specific market
22 percentage as a threshold is unnecessary and arbitrary in terms of an

⁹ Browning and Zupan, *Microeconomic Theory and Applications*, Addison-Wesley, 1999 (Sixth Edition)

¹⁰ *ibid*, pp.290-292

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1 exemption from regulation under Tenn. Code Ann. §65-5-208(b) and
2 should not be required by the TRA.

3

4 **II. DOMINANT FIRM MODEL**

5

6 **Q. In their Direct Testimonies, both Mr. Buckner (pages 6-7) and Mr.**
7 **Argenbright (pages 4, 8, 10) claim that BellSouth and by extension**
8 **the other ILECs are “dominant providers” of ISDN-PRI service. Upon**
9 **what basis do they make this claim?**

10

11 **A** The CAPD and AT&T witnesses base their assertions of dominance upon
12 rough estimates of the ILECs' retail market share combined with the
13 ILECs' role as a wholesale provider of unbundled network elements
14 (UNEs)

15

16 **Q The Direct Testimony of Dr. Brown (page 8-10) states that the**
17 **“dominant firm” model is the analytical tool that should be used to**
18 **evaluate whether existing and potential competition is an effective**
19 **regulator of price. Why does he say this?**

20

21 **A.** Dr. Brown first adopts the analysis found in Mr. Buckner's Direct
22 Testimony that BellSouth is a dominant provider for the reasons stated
23 above. Dr. Brown then goes on to find that granting the exemption petition
24 will permit the ILECs to raise ISDN-PRI prices above regulated ceilings
25 and the dominant firm model is designed to test whether actual and

1 potential competition alone can be an effective regulator of price in these
2 circumstances.

3

4 **Q. Do you agree with Dr. Brown's that the dominant firm model is the**
5 **analytical tool that must be used in this inquiry?**

6

7 A. No, I agree that it is a tool that *could* be used in this inquiry but there is no
8 reason it must be used in this inquiry nor is there any reason to use it the
9 way Dr. Brown has suggested. The dominant firm model is an analytical
10 framework well-recognized in economics. However, the dominant firm
11 model (like all textbook models) makes use of assumptions. One
12 assumption is that the competitors in the model (the competitive fringe)
13 are capable of meeting different levels of demand. However, Dr. Brown
14 has twisted this assumption somewhat by stating the model requires
15 information regarding not just ISDN-PRI market definition and market
16 share but "reliable data showing the expected rate at which competitors
17 could expand their PRI capacity in response to UTSE's PRI pricing over
18 the next 24 months." In the absence of such data Dr. Brown argues the
19 petition is not sufficiently demonstrated. But Dr. Brown's argument is not
20 quite correct. As I said above, the dominant firm model does make an
21 assumption that competitors are able to meet different levels of demand.
22 But Dr. Brown appears to be suggesting that there is some threshold *rate*
23 at which competitors' capacity must expand to meet this demand. And he
24 appears to be suggesting that below this threshold rate—whatever it might
25 be—the model's results do not hold. This threshold rate of capacity

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1 expansion is *not* a component of the dominant firm model. And even if it
2 was, the question of how to establish such a threshold rate remains. Is
3 Dr. Brown suggesting that he would be the party to determine whether any
4 rate was or was not sufficiently rapid to meet the assumptions built into the
5 model? Exactly how would such a determination be made? Dr. Brown
6 suggests the dominant firm model requires information about such a
7 threshold rate of capacity expansion and that there are rates that are
8 sufficient and rates that are insufficient. There is simply no support for his
9 contentions.

10

11 **Q. Does this issue of capacity expansion have to do with elasticity of**
12 **supply?**

13

14 **A.** Not in the way Dr. Brown appears to be using it. I admit that the price
15 elasticity of supply (and price elasticity of demand for that matter) are
16 proper considerations in assessing whether competition is an effective
17 regulator of a dominant firm's prices. But in general price elasticity of
18 supply is a measure of the magnitude of response to a change in price; it
19 is not a measure of the rapidity of that response.

20

21 **Q. Do you believe that the price elasticity of supply (or demand) is an**
22 **issue in this proceeding?**

23

1 A. No. As a practical matter, I do not believe there is a serious concern
2 because both the supply and demand sides of United's ISDN-PRI offering
3 are more elastic than inelastic.

4

5 United was only providing [Begin Sprint Proprietary] [End Sprint
6 Proprietary] ISDN-PRI access lines out of its tariff at the end of June
7 2004. United has five (5) off-tariff CSAs that account for at least another
8 [Begin Sprint Proprietary] [End Sprint Proprietary] ISDN-PRI
9 access lines. It is my belief that this modest amount of demand could be
10 provisioned by the multiple switch-based competitors United has identified
11 in this proceeding should United decide to use its exemption freedom to
12 raise prices.

13

14 Q. So what then does price elasticity of demand have to do with
15 whether competition is an effective regulator of price?

16

17 A. It is a well-known economic fact that the ability of any firm to exercise
18 market power, that is, to charge a price above competitive levels, depends
19 on the price elasticity of demand for the product or service being offered.
20 All else held equal, a firm has less ability to exercise market power the
21 more elastic the demand is for the firm's product.¹¹ So even a monopolist
22 who faces no competitors is limited in his/her ability to exercise market
23 power if the demand for the good being produced is relatively elastic.

¹¹ See, for example, Pindyck and Rubinfeld, *Microeconomics*, MacMillan Publishing Company, New York, 1989

1

2 A simple example of this is the service known as three-way calling.
3 Three-way calling has a price elasticity of demand that is relatively high.
4 This means that, in the absence of regulation, even in regions where there
5 is no CLEC competing with an ILEC the ILEC is constrained with regard to
6 how much the price can be set above competitive levels. The fact that the
7 ILEC might have 100% share of the "three-way calling market" makes no
8 difference; the ILEC cannot exercise market power because of the nature
9 of the demand for the product.

10

11 Even more importantly, the nature of demand for goods that are very
12 price-elastic is that providers have a much greater incentive to lower the
13 price than to raise the price. This is because when a good has a demand
14 that is elastic, lowering the price has the effect of increasing total revenues
15 while raising the price has the effect of reducing total revenues.¹² So
16 when a good has a demand that is elastic, not only is the firm limited in its
17 ability to exercise market power, it has much less incentive to exercise
18 market power.

19

20 **Q. And what do we know about the price elasticity of demand for ISDN-**
21 **PRI?**

22

¹² If a good has a demand that is elastic, and the price is changed, the % change in quantity demanded is greater than the % change in price. This means (for example) that if the firm raises the price by 10%, the quantity demanded will drop by MORE than 10% and the firm will actually lose money. Conversely, if the firm *lowers* the price by 10%, the quantity demanded will increase by MORE than 10% and the firm will make money.

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1 A. Mr. Argenbright's Direct Testimony (page 10) recites that: "PRI service is a
2 high capacity service that is typically purchased by larger, sophisticated
3 telecommunications users that are accustomed to entering into contracts
4 for such services." Not only do I believe this to be true but also believe it
5 is a statement that strongly suggests the demand for ISDN-PRI service is
6 much more elastic than inelastic. One of the key drivers of elasticity of
7 demand is the number of substitutes available and the awareness (on the
8 part of the buyer) of those substitutes. Sophisticated telecom customers
9 who research choices before entering into contracts are much more likely
10 to have demands that are price elastic.

11

12 In summary, Dr. Brown's analytical framework can be accepted (if for
13 nothing else than discussion purposes) but need not lead to the negative
14 conclusion found in his Direct Testimony regarding this petition. There is
15 no need for the extensive market share analysis or price elasticity data he
16 would require before the TRA could move forward with this proceeding.

17

18 **III. WHOLESALE PROVIDER OF ESSENTIAL FACILITIES**

19

20 **Q. While Dr. Brown's focus is on ISDN-PRI being priced too high in the**
21 **absence of regulation, the Direct Testimonies of Mr. Buckner (page**
22 **5) and Mr. Argenbright (pages 8-9) raise the prospect that granting**
23 **the exemption petition for ISDN-PRI will open the door to below-cost**
24 **pricing abuses such as predatory pricing and price squeezing by the**
25 **ILECs. What is your response to their concerns?**

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A. Sprint Corporation is a CLEC as well as a ILEC in Tennessee and remains concerned about the potential for these kind of market abuses. However, Sprint believes that the CAPD and AT&T testimonies fail to appreciate the importance of Tenn. Code Ann. §65-5-208(c) and the nature of UNE pricing.

As far as predatory pricing, Tenn. Code Ann. §65-5-208(c) provides that “an incumbent local exchange telephone company shall adhere to a price floor for its competitive services” subject only to universal service determinations made by the TRA. Specifically, the statute states that the “price floor shall equal the incumbent local exchange telephone company’s tariffed rates for essential elements utilized by competing telecommunications service providers plus the total long-run incremental cost of the competitive elements of the service.”

While there could be some debate about the specific application of the statute, Sprint believes this price floor should as a practical matter be equal to or in the close neighborhood of Total Service Long-Run Increment Cost (or TSLRIC). To the extent this is the case, ILECs should not be able to use either ISDN-PRI tariffs or CSAs for predatory retail pricing.

As far as price squeezing, Tenn. Code Ann. §65-5-208(c) provides that the “authority shall, as appropriate, also adopt other rules or issue orders

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1 to prohibit cross-subsidization, preferences to competitive services or
2 affiliated entities, predatory pricing, price squeezing, price discrimination,
3 tying arrangements or other anti-competitive practices.”

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5 It is also important to remember that the purpose behind the
6 Telecommunications Act of 1996 requiring ILECs to unbundle their
7 network elements to competitors is so the competitors can essentially
8 replicate the ILECs' economies of scale. That is, a UNE-based competitor
9 pays a price for that UNE that reflects the incumbent's costs which, by
10 definition, reflect the economies of scale of serving the entire market. The
11 Act required the unbundling of UNEs so that economies of scale would not
12 be a barrier to entry, and would not create a situation where firms could
13 not compete because to do so would require prices that reflected the scale
14 of serving the entire market.

15
16 This effective ceiling on ILEC wholesale UNE pricing, in addition to Tenn.
17 Code Ann. §65-5-208(c) and its provisions setting a retail price floor for
18 competitive services plus generally prohibiting anti-competitive practices
19 such as price squeezing, all act to independently prevent the abuses
20 complained of by the CAPD and AT&T regardless of the presence or
21 absence of the TRA continuing to regulate the retail price ceiling of ILEC
22 ISDN-PRI services.

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1 As a note, the above discussion regarding the on-demand availability of
2 UNEs at ILEC economies of scale also contribute to my previous
3 discussions regarding price elasticity of supply and contestable markets.

4
5 **Q. Do you agree with Mr. Buckner's (page 7) contention that "effective**
6 **price competition is not likely to occur as the CLEC's costs of PRI**
7 **ISDN are largely driven by BellSouth's wholesale prices"?**

8
9 A. United is on record in this proceeding as stating that competition as a fact
10 exists in its incumbent territory, and I would question the premise that
11 CLECs' costs must largely be driven by ILEC wholesale prices. As Mr.
12 Argenbright (pages 7-8) states, a competitor such as AT&T provides its
13 own switch to provision ISDN-PRI service and only uses BellSouth's local
14 loop and transport facilities in a percentage of instances. In those
15 instances where BellSouth's facilities are used, AT&T pays an amount to
16 BellSouth to lease the facilities that reflects BellSouth's economies of
17 scale. Where AT&T does not utilize BellSouth's facilities, it may be
18 assumed that AT&T can self-provision the facilities at even less cost or
19 purchase what it needs from another supplier. Thus, I do not believe the
20 situation is as bleak as Mr. Buckner describes.

21
22 **Q. The Direct Testimonies of Dr. Brown (pages 1-7) and Mr. Argenbright**
23 **(pages 5-7) discuss the role of ISDN-PRI in the provision of VoIP**
24 **services. What is your reaction to these comments?**

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1 A. The issue presented by the CAPD and AT&T in their Direct Testimonies
2 should not and need not be considered as part of this case. Tenn. Code
3 Ann. §65-5-208(b) sets out a specific criteria for the TRA to consider when
4 a petition for exemption is received.

5
6 **IV. Summary**

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8 **Q. Please summarize your testimony.**

9
10 A. Market share analysis should not be required when considering a request
11 for exemption of services under Tenn. Code Ann. §65-5-208(b) for the
12 following reasons:

- 13 • Market share analyses are extremely difficult to do correctly, and
14 when done incorrectly they provide flawed results;
- 15 • Any market share analysis depends on how broadly or narrowly the
16 market is defined, and the choice of defining the market broadly or
17 narrowly is subjective in nature;
- 18 • Any market share number designed to represent a competitive
19 threshold is also subjective in nature, since the quantity of
20 competition often has nothing to do with a firm exercising market
21 power or controlling prices;
- 22 • Market share is often not a useful or accurate measure of the level
23 of competition found in a market;
- 24 • Market share is not the only, or even primary, determinant of
25 market power.

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1 Furthermore, while the dominant firm model is potentially an acceptable
2 tool for use in this proceeding, Dr. Brown's application of that model is
3 incorrect. Therefore his conclusions suggesting that the petition is not
4 sufficiently demonstrated are without foundation.

5

6 **Q. Does this complete your testimony?**

7

8 **A. Yes it does.**